

August 2,2024



Life Platformer

Tokyo Stock Exchange Growth Market Securities Code: 166A

Overview of Tasuki Holdings Group



Tasuki Holdings Inc.

Life Platformer

Tokyo Stock Exchange Growth Market:166A

100%

Business integration on April 1,2024





Comprehensive real estate development

Imagine the future,
Value the past.



Business Overview

Enhancing Productivity through the Integration of Tech and Real





Developing SaaS products with high practical usefulness backed by hands-on experience in the real estate domain

Table of contents

- 1. Operating Results of Tasuki Holdings Inc. for Q3 (Cumulative) FY2024
- 2. Topics
- 3. Appendix



Table of contents

- 1. Operating Results of Tasuki Holdings Inc. for Q3 (Cumulative) FY2024
- 2. Topics
- 3. Appendix



Basic Information on Consolidated Results for FY2024 Ending September 2024

- Conducted a business integration with Shin-Nihon Tatemono as of April 1,2024, and merged Aura as of April 22,2024.
- As Tasuki Holdings'fiscal year ends in September, operating results of 12 months for Tasuki, 6 months for Shin-Nihon-Tatemono and 5 months for Aura are taken into account.



Basic information on Q3 (cumulative) FY2024 consolidated results

- For Tasuki, earning for the 9-months from Oct 2023 to Jun 2024 are included.
- For Shin-Nihon Tatemono, earnings for the 3 months from Apr 2024 to Jun 2024 are included.
- For Aura , earnings for the 2 months from May 2024 to June 2024 are included.

Basic Information on FY2024 full-year consolidated results

- For Tasuki, earnings for the 12-months from Oct 2023 to Sep 2024 are included.
- For Shin-Nihon Tatemono, earnings for the 6 months from Apr 2024 to Sep 2024 are included.
- For Aura, earnings for the 5 months from May 2024 to Sep 2024 are included.



Upward Revision of Earnings Forecast for FY2024

- Made upward revision of earnings forecast to reflect the performance of Aura, which was merged as of April 22,
 2024, for the current fiscal year.
- Goodwill was 2.84 billion yen for Shin-Nihon Tatemono and 1.15 billion yen (tentative) for Aura.
- Amortization of goodwill is approx. 190 million yen in FY2024(estimated to be approx. 400 million yen on a 12-months basis), although the amount is privisional as PPA(*1) is not yet completed.

	Disclosed on April 1, 2024 (Tasuki and Shin-Nihon Tatemono)	Disclosed on Augst 2, 2024 (Inclusion of Aura)
Net sales	44,000	47,100
EBITDA (*2)	4,630	5,250 ^a
Operating profit	4,450	5,000 b
Ordinary profit	4,000	4,500
Profit attributable to owners of the parent	2,650	2,850
Dividend per share	15 yen (interim)	15 yen (interim)

Breakdown of EBITDA adjustments and M&A costs

		Disclosed on April 1, 2024 (Tasuki and Shin-Nihon Tatemono)	Dis	scloed on August 2, 2024 (Inclusion of Aura)
	Depreciation	20 million yen		20 million yen
	Amortization of goodwill	120 million yen		190 million yen
		Shin-Nihon Tatemono : 120 million yen		Shin Nihon Tatemono : 142 million yen
		Aura : -		Aura : 48 million yer
	Share based payment expenses	40 million yen		40 million yen
4	M&A costs	-230 million yen		-224 million yen

^(*1) Purchase Price Allocation: accounting procedure for allocating the acquisition costs at the time of acquiring the shares



^(*2) EBITDA: Calculated as operating profit+depreciation+amortization of goodwill+share based payment expenses

(Consolidated) Finacial Highlights

Progressed as planned in a favorable business environment

Net sales

26.67 billion yen

(32.8% YoY) (*1)

EBITDA (*2)

3.12 billion yen

Ordinary profit

2.68 billion yen

Sales expansion

Net sales remained strong, growing by 32.8% YoY.

KPI

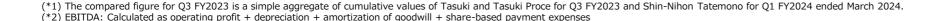
Hired EBITDA as an indicater of actual organic growth.

Favorable purchasing

Steady purchases led to an increase of 22.4% QoQ in inventory balance.

SaaS Business

Competitive advantage heightened due to larger number of companies adopting service and launch of the new "TOUCH&PLAN" service.





(Consolidated) Summary of Statement of Income

- Excluding M&A costs, which are non-recurring, organic growth continued aside from the impact of the acquired company on the consolidated results.
- The net sales performance against the revised full-year forecast was 56.6%, as Tasuki 's projects are heavily weighted in the Q4.

(Millions of yen)	Q3 (cumulative) FY2023 (*3)	Q3 (cumulative) FY2024	Rate of change	Revised plan for FY2024	Progress rate for Q3 (cumulative) FY2024
Net Sales	20,079	26,674	+32.8%	47,100	56.6%
Gross profit	4,468	5,343	+19.6%	_	_
Gross profit margin	22.3%	20.0%	_	_	_
EBITDA (*1)	2,900	3,124	+7.7%	5,250	59.5%
Operating profit	2,878	2,985	+3.7%	5,000	59.7%
Operating profit margin	14.3%	11.2%	_	_	-
Ordinary profit	2,681	2,681	0%	4,500	59.6%
Ordinary profit margin	13.4%	10.1%	_	_	_
Profit attributable to owners of parent	1,839	1,736	△5.6%	2,850	60.9%
Net profit margin	9.2%	6.5%	_	_	_

Topics

- \cdot progress was in line with the initial plan , which is heavily weighted in the Q4
- \cdot Gross profit margin declined slightly due to the impact of soaring construction material prices but exceeded the hurdle rate of 18 %

Breakdown of SG&A expenses

- \cdot The goodwill amount was recognized on a provisional basis because the PPA(*2) for the new consolidated of Shin Nihon Tatemono and Aura is not yet completed
- M&A costs of 224 million yen were recognized under the Other category

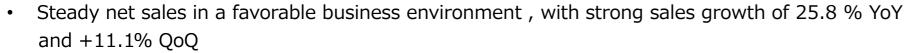
(Millions of yen)	Q3 (cumulative) FY2023(*3)	Q3 (cumulative) FY2024(*3)	Rate of change
Personal expenses	553	698	26.2%
Sales commission	297	409	37.7%
Commission expenses	223	309	38.6%
Depreciation	9	5	△44.4%
Amortization of goodwill	-	87	-
Other	505	848	67.9%
Total SG&A expenses	1,590	2,358	48.3%

(*2) Purchase price allocation: accounting procedure for allocating the acquisition costs at the time of acquisition

^(*1) EBITDA: Calculated as operating profit + depreciation + amortization of goodwill + share-based payment expenses

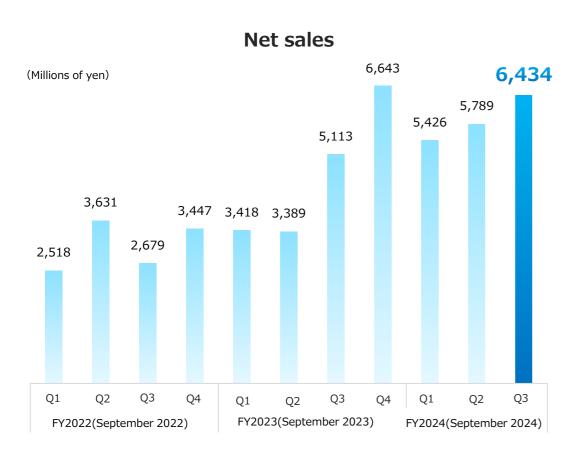
^(*3) The compared figure for Q3 FY2023 is a simple aggregate of cumulative values of Tasuki and Tasuki Proce for Q3 FY2023 and Shin-Nihon Tatemono for Q1 FY2024 ended March 2024

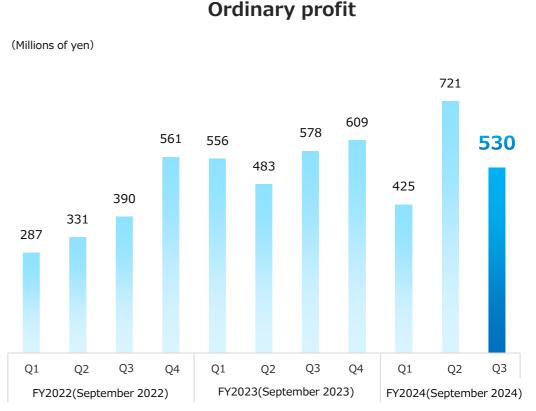
(Tasuki) Quarterly Financial Results





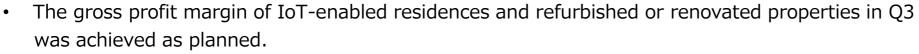
Ordinary profit margin declined YoY due to an increase in outsourcing expenses to Tasuki Holdings and in commission expenses as upfront costs associated with large-scale purchases of properties for refurbishment or renovation





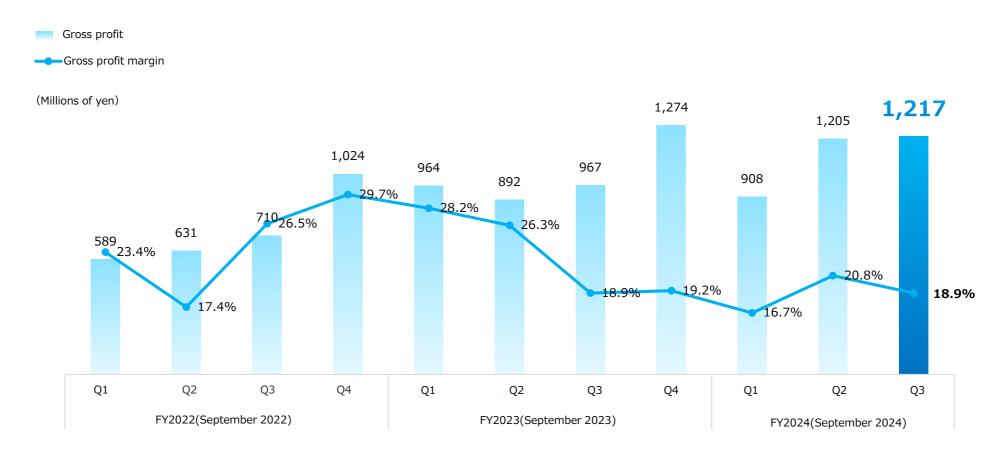


(Tasuki) Quarterly Gross Profit





• On the other hand, the gross profit margin of land sales was lower than planned due to strategic sales of lands acquired before the significant increase in construction costs to generate cash flow.

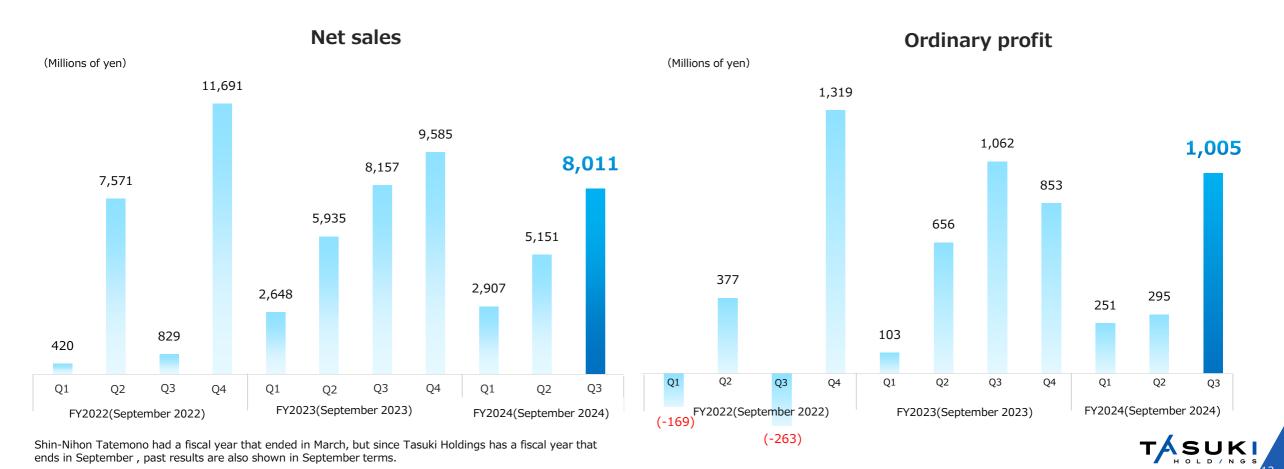




(Shin-Nihon Tatemono) Quarterly Financial Results



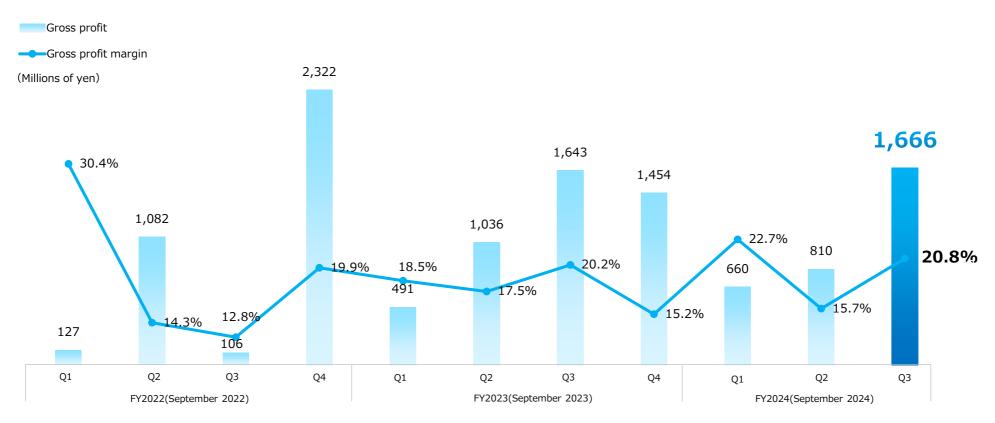
- Sold 12 properties in Q3(+4 properties YoY), delivering net sales and ordinary profit in line with the prior year quarter, which had included the sale of large logistics facilities.
- Seek to reduce sales and profit fluctuations and enhance the stability of business performance.

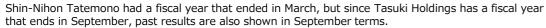


(Shin-Nihon Tatemono) Quarterly Gross Profit



 Gross profit increased 1.3% YoY, driven by the sale of our "Renaissance Premium Court" properties in central Tokyo.







(Consolidated) Number of Properties Sold and Inventory Balance

- The Group sold 35 properties in total, exceeding the number in the same period in the previous year, with both Tasuki and Shin-Nihon Tatemono delivering strong performances.
- Tasuki's inventory balance reached a record high due to an increase in the number of properties for rrefurbishment or renovation and a higher unit price per property.
- Aura recognized properties acquired through its asset cousulting services.



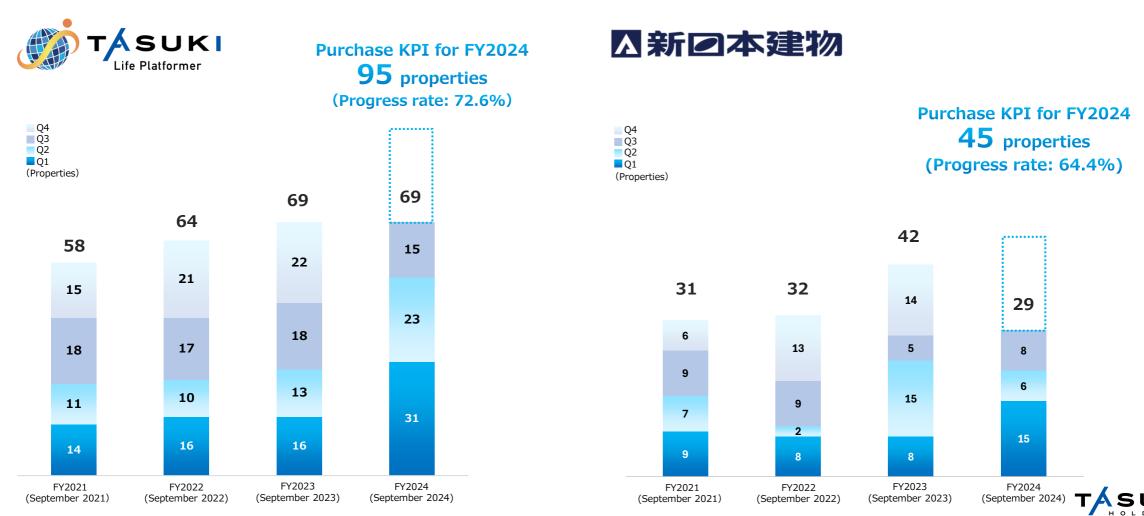
^(*) Including real estate for sale, real estate for sale in process and advance payments to suppliers

Shin-Nihon Tatemono had a fiscal year that ended in March, but since Tasuki Holdings has a fiscal year that ends in September, the past results are also shown in September terms.



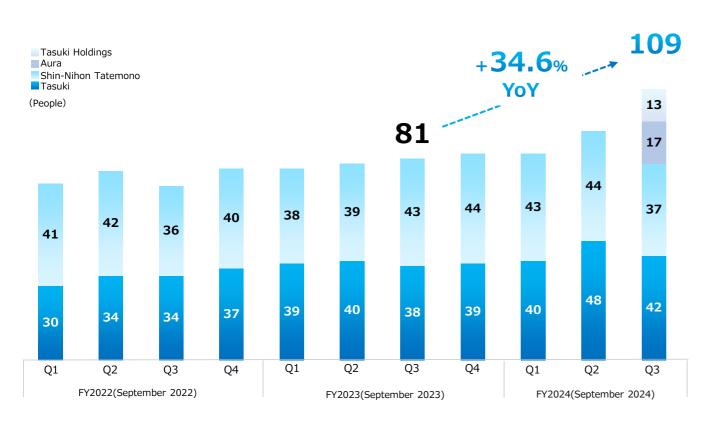
Project Pipelines for Purchase

Both Tasuki and Shin-Nihon Tatemono have steadily built up project pipelines for purchase.

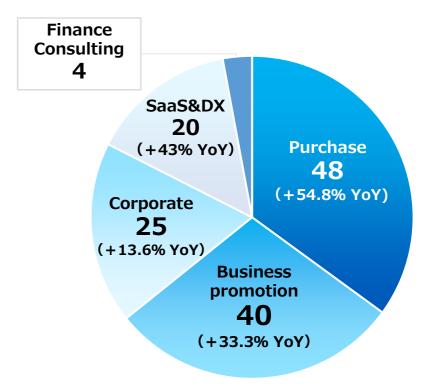


(Consolidated) Number of Employees

- Strengthened hiring across the Group, with a focus on purchase personnel.
- The reduction in headcount at Tasuki and Shin-Nihon Tatemono reflects the transfer of their corporate staff to Tasuki Holdings.



Breakdown of Group employees (*)



(*) Including full-time directors of subsidiaries, contract employees, outsourced workers, and freelancers.



On a consolidated basis, excluding executives, contract employees, freelancers, and interns. The YoY comparison is made against the simple combined number of Tasuki and Shin-Nihon Tatemono.

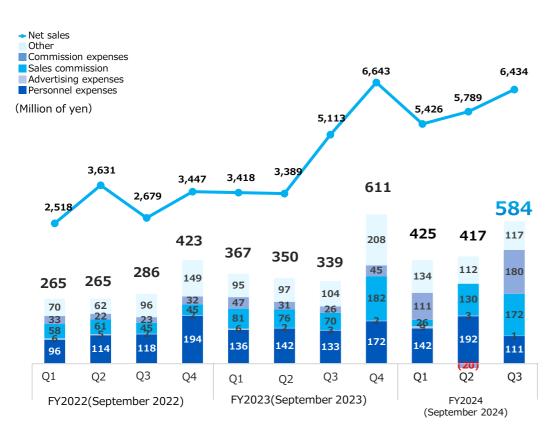
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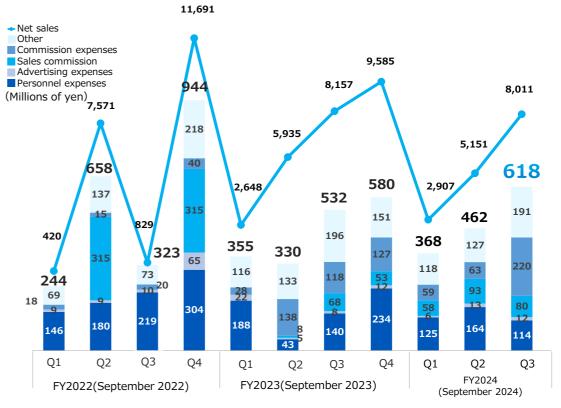
[Tasuki & Shin-Nihon Tatemono] SG&A Expenses

- Personnel expenses decreased QoQ for both Tasuki and Shin-Nihon Tatemono as the personnel expenses of corporate staff for these companies were recognized in Tasuki Holdings.
- Both Tasuki and Shin-Nihon Tatemono recognized outsourcing expenses for Tasuki Holdings as commission expenses.











▲ Summary of Balance Sheet

 Total assets and net assets amounted to 58.9 billion yen and 21.3 billion yen, respectively, based on Tasuki and adding Shin-Nihon Tatemono and Aura.

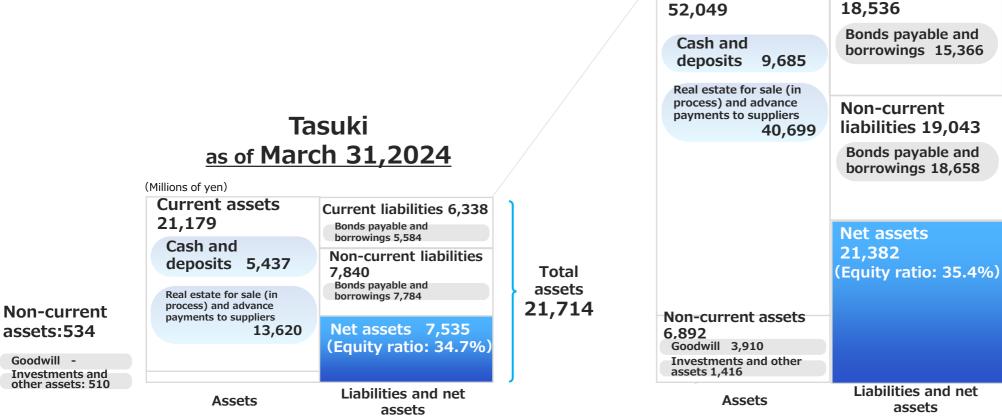
(Millions of yen)

Current assets:

Maintained a healthy balance sheet with strong financial discipline.

Tasuki Holdings (consolidated) as of June 30, 2024

Current liabilities



TASUKI HOLD/NGS Life Platformer

Total

assets

58,962

Table of contents

- 1. Operating Results of Tasuki Holdings Inc. for Q3 (Cumulative) FY2024
- 2. Topics
- 3. Appendix

A Progress in Post Merger Integration (PMI) of the Business Integration

- Strive to develop a platform that connects group companies organically and leverages synergies under a pure holding company structure.
- Execute initiatives that contribute to revenue growth and help reduce costs.

Initiatives for revenue growth



Activate property information sharing

Established a new performance-based incentive system. Created new business opportunities by expanding the purchasing/sales network through information sharing across the Group.



Align product concepts and increase the number of properties for sale

Aim to add more value to our properties by actively adopting IoT devices and increase our sales volume, which will also create spillover effects such as raising our brand awareness.

In progress

Reinforce the SaaS Business by leveraging the realworld expertise and system development capabilities

Expect to create more attractive new features by expanding our business domains. Also, aim to achieve a dramatic qualitative improvement and add competitive advantages by conducting deeper verification of practical usefulness within the Group.

In progress

Expand the Asset Management Business

The properties developed by Shin-Nihon Tatemono offer a compelling asset size for the funds created by Tasuki, and Tasuki strives to grow its AUM (*) by increasing the exposure of such properties in the funds' portfolio.

Initiatives for cost reduction



Enhanced creditworthiness in transactions by strengthening financial stability

By increasing equity, achieved not only the diversification of its funding sources, but also the reduction of its fund procurement costs across the Group.

In progress

Reduce the manufacturing unit price (construction costs)

Achieve economies of scale by leveraging the area-focused strategy with the increasing number of transactions handled by the entire Group.

In progress

Centralize the corporate functions and review the branch locations

Achieve maximum operational efficiency by optimizing the branch locations and reduce our sales expenses by centralizing the corporate functions at Tasuki Holdinas.

(*) AUM: refers to assets under management.



Product Lineup of Life Platform Business



"Tasuki Prime," properties incorporated in funds' portfolio



TASUKI PRIME

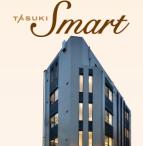
- Self-developed residences and pre-owned buildings
- 300 million to 1.5 billion yen



· 300 million to 1.5 billion yen Acquire pre-owned properties and sell **REFINING** them after enhancing values through refurbishment or renovation

Residences/Retail buildings





"Tasuki Smart," newly built, IoT-enabled residences for investment

- · Residences for lease
- · 300 to 500 million yen
- 60 m² to 150 m²



"Renaissance Premium Court" series, the company's most **luxurious residence**



- · Newly built residences for investment
- 600 million to 1.5 billion yen
- · 150 m² and wider



- Newly built residences for investment
- 1 to 2 billion yen
- · 300 m² to 500 m²

△新□本建物





- · 2 to 5 billion yen
- · 2,000 m² and wider

Sales price: 300 million yen to 5 billion yen

Property type: newly built residences for investment, pre-owned properties

(residential and retail), and logistics facilities

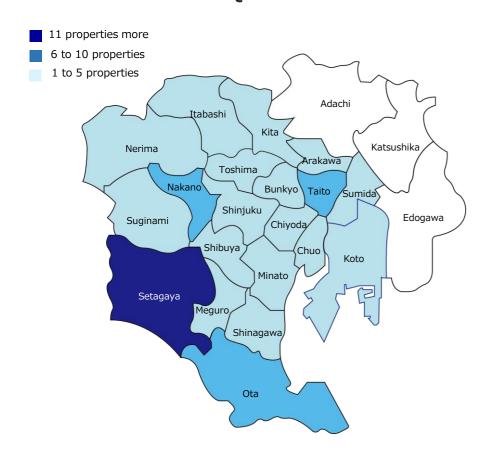


▲ Life Platform Business: Area-Focused Strategy

- The entire Group focuses its business operations primarily in the 23 wards of Tokyo.
- Develop brand loyalty through a focus on offering primarily IoT-enabled residences for investment.

Project pipelines of Tasuki as of Q3 FY2023

Project pipelines of Tasuki and Shin-Nihon Tatemono (combined) as of Q3 FY2024





Area- Focused strategy

Reduce costs by developing multiple properties in the same area and leveraging construction partners.

Brand image building

Increase our brand awareness by strategically focusing business operations in the target areas.



▲ Life Platform Business: Asset Management

- 'TASUKI FUNDS,' a crowdfunding platform primarily for in-house developed properties, and private real estate funds tailored for professional investors, are under management.
- · Planning to manage crowdfunding for off-balance-sheet properties upon receiving approval for the permit change.
- Strive to grow its AUM(*) of 10 billion yen by the end of FY2024 and AUM of 30 billion yen by the end of FY2026.

7th crowdfunding project #1

The property (Shinjuku, Tokyo) in the design phase is included in the property development fund and under management



Management period: 6 months Planned payout ratio: 7.0% Total offering amount: 18 million ven

Achieved 586% of the funding goal.

8th crowdfunding project #1

The property (Koto, Tokyo) is in the design phase is included in the property development fund and under management



Management period: 4 months Planned payout ratio: 7.0% Total offering amount: 20 million yen

Achieved 692% of the funding goal.

1st and 2nd funds under the Act on Specified Joint **Real Estate Ventures** Tasuki **Scheme Characteristic** Property ownership Steps for structuring a project Accounting Bankruptcy remoteness Comparison of funding methods Utilizing only the operator's From Financial Institutions

Special purpose company Operator (Tasuki) (SPC) A project requires establishing an A project is swiftly structured SPC and coordinating with lenders solely by the operator and investors On-balance-sheet Off-balance-sheet No Yes

recourse loans

Yes

Utilizing to non-recourse loans

No

Utilizing to non-recourse loans

Product lineup

the Act on Specified Joint **Real Estate Ventures**

3rd and 4th funds under

Specified Joint Real Estate Venture funds #3 and #4 (After receiving approval for the crowdfunding permit change)

Product to be

offered







Electronic transactions (crowdfunding)

Special purpose company (SPC)

A project requires establishing an SPC, coordinating with stakeholders, and offering investors.

Off-balance-sheet

Yes

(*) AUM: refers to assets under management.

Life Platform Business: Vacant House Information Platform

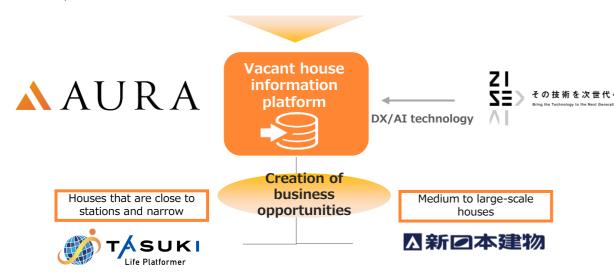
- Striving to establish new businesses opportunities through the steady accumulation of vacant house information.
- Dedicated researchers compile information in target areas aligned with our marketing strategy.

Vacant house information platform

Dedicated research partners

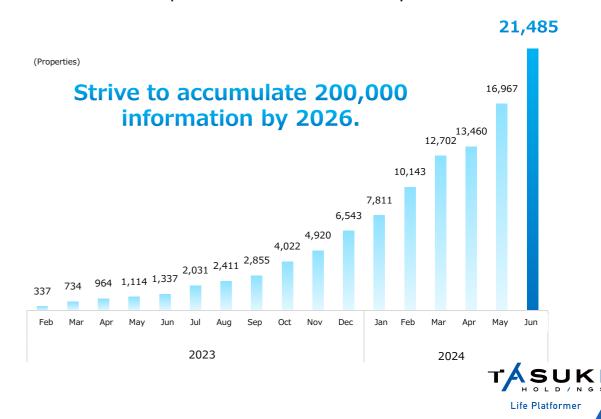
- · Compiling information broadly through gig workers.
- The workers identify vacant houses in the streets, take photos, and register them on the platform.
- Workers' remuneration is based on the number of registrations.
- The workers can use their spare time with just a smartphone and be paid.





Number of Registered Date

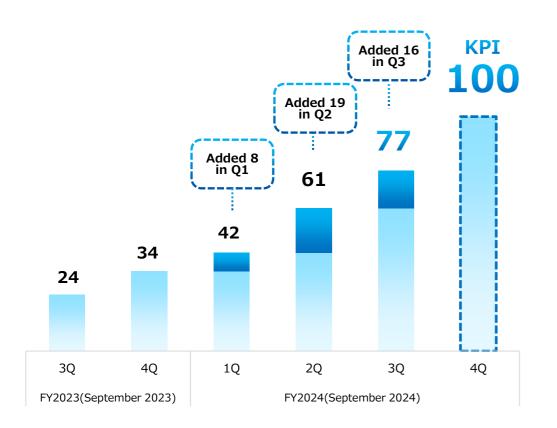
Compile and accumulate information on vacant and pre-vacant houses in Tokyo.



SaaS Business: TASUKI TECH LAND

- "TASUKI TECH LAND," our flagship service, has been steadily installed, especially by condominium and house developers.
- It has been installed by clients who converted from our competitors, as well as new clients, through the offering of a highly practical UI/UX and competitive pricing.

Number of clients installed the service



Comparison with our competitors

	TASUKI TECH LAND	Company A	Company B
Initial expenses	300,000 yen	0 yen	1.3 million yen and higher
Monthly fee (rough standard)	50,000 to 100,000 yen	Approx. 400,000 yen and higher	100,000yen and higher
Lead time for installation	Same day at earliest	Negotiable	30-60 days later
Industries that have installed the service	Real estate agencies (SMEs)	Real estate agencies, real estate brokers, and financial institutions (large enterprises)	Real estate agencies, Logistics , and general constructors (large enterprises)
Supplier	Real estate developer	Specialized in engineering	Specialized in mapping
Distinctive functions	Incorporating generative AI and reading scan date with OCR TOUCH&PLAN	Automatic matching with demand	Data for area marketing can be imported (option)

SaaS Business: TASUKI TECH LAND



Accessible property information from anywhere

Significantly improving operational efficiency by enabling enhanced visibility of purchase processes

Patented

Before installation

- Mark property locations on a paper map, then manually input them into Excel or other software after returning to the office.
- Need to go out and return to the office and check phone calls
- · Risk of maps and files being damaged
- Internal sharing of information is complicated, such as handling duplications of the same project



After installation





- Accessible for registration and viewing via smartphones and tablets from anywhere
- Cloud storage reduces the risk of file damage or loss
- \cdot Improving the efficiency of internal information sharing
- Enables smooth project analysis and decision-making based on compiled information

Automatically acquirable for

- Zoning disricts
- Building coverage ratio
- · Floor area ratio
- Sunlight regulations
- High restricted area
- Fire prevention district

Functions provided

- Registration and viewing of property information
- · Data storage per property
- Acquiring information on roadrating and hazards
- Automatic creation of property summaries and sales documents
- Registration and display of cases in surrounding areas
- Sales analysis



yen per month per company



SaaS Business: TASUKI TECH LAND



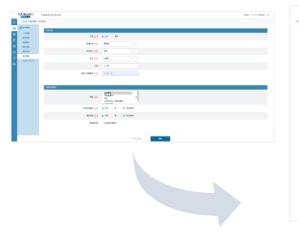
Enhanced convenience through the development of optional functions leveraging generative AI.

Optional function (1): Automatic Data Input via Generative AI and OCR

- Generative AI automatically inputs information read by OCR into designated fields
- Automatically displays on maps based on the information read
- Automatically save scanned PDF files to the storage system.

Optional function (2): Automatically obtain transcripts of registers

The function for automatically obtaining transcripts of real estate registers has been released







▲ SaaS Business: Released "TOUCH & PLAN" Services

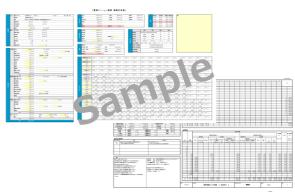
TOUCH & PLAN, an automation service that obtains building regulations and calculates optimal building massing, has been patented and released.



Overview of TOUCH & PLAN

- 1. It determines the floor area ratio and building coverage ratio comply with building regulations (Zoning districts, setback regulation from road width, and sunlight regulations) based on the property information registered in TASUKI TECH LAND.
- 2. Creates multiple building massing options comply with sky view factors and specific building ordinances of each municipality
- 3. Creates a rendering, a floor plan, a building plan outline, and a financial plan





SaaS Business: Values of TOUCH & PLAN

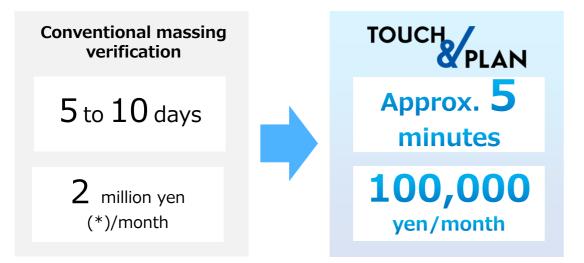


SUK! Unifies the skills of purchasing personnel, enable smooth project analysis, and reduces costs.

Patented

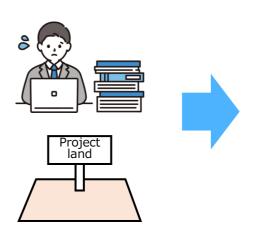
Significantly reduce cost and time

Massing verification work, which is essential for project analysis, typically takes 5 to 10 days and around 100,000 yen per case by a design firm.

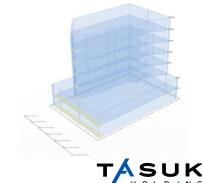


Deterrence of human error and skill uniformity

> Because of the need for expertise in building laws and regulations such as setback regulations, sky view factors, and sunlight regulations, the criteria for judgment can easily become ambiguous depending on the person in charge.







(*) In the case of outsourcing 20 cases/ month (100,000 yen/ case)

SaaS Business: Markets forecast

Strive for revenue growth by promoting DX in the real estate industry, a market with growth potential.

Expansion strategy

Nationwide expansion with sales partners



Real estate brokers

Financial institutions

Real estate trade associations

Partners in other industries, etc.

- Increase in unit price per client through expanded functionality
 - · Acquire new clients by leveraging highly specialized functions as differentiators
 - · Increase the unit price per client through sales of expanded functions (including pay-as-you-go fees).

Entire real estate industry

TAM

Approx. 367.8

(Total addressable market)

billion yen (*3)

Real estate companies

Approx. 74 billion yen (*2)

market)

in the real estate companies nationwide x annual ARPU

SAM (Serviceable available market)

Real estate companies (mid-size business)

Approx. 38.3 SOM (Servicesble obtainable billion yen (*1)

(*1) Number of mid-sized real estate companies nationwide (based on the 2019 Economic Census Basic Survey) x ARR (annual recurring revenue) per company + number of employees in the mid-sized real estate companies nationwide x annual ARPU (*2) Number of real estate companies nationwide (based on the 2019 Economic Census Basic Survey) x ARR per company + number of employees in the real estate companies nationwide x annual ARPU

(*3) Number of real estate businesses nationwide (based on the 2019 Economic Census Basic Survey) x ARR per company + number of employees



Table of contents

- 1. Operating Results of Tasuki Holdings Inc. for Q3 (Cumulative) FY2024
- 2. Topics
- 3. Appendix



Schedule of Market Upgrade to the Tokyo Stock Exchange (TSE) Prime Market

- The Company already meets the criteria for upgrading to the TSE Prime Market at present.
- However, the company will need time to build up an operational track record as a newly established pure holding company.
- Strive for listing on the Prime Market in FY2026 in the shortest possible time.

FY2024 (September 2024)							FY2025 (September 2025)											FY2026 (September 2026)												
	Q3 Q4				Q1 Q2 Q3							Q4		Q1 Q2						Q3 Q				Q4						
Α	pr N	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep

Preparation period for screening (Building up an operational track record)

Period for review by lead and improvement

Screening by the TSE (approx. 3 months)





Major screening criteria for an operational track record at Tasuki Holdings (excerpts)

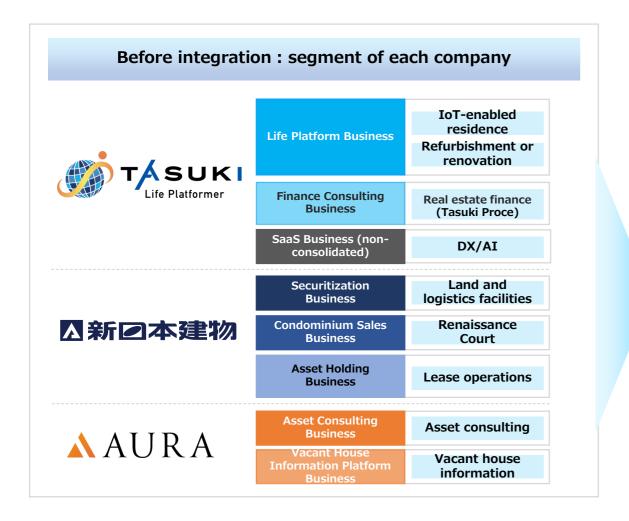
- 1. Continuity and profitability of the business (going concern)
- 2. Soundness of business management
- 3. Effectiveness of corporate governance and internal control systems
- 4. Appropriateness of disclosure of corporate information, etc.

Upgrade to the Prime Market



Segment after the Business Integration

 Along with the integration, the segment was changed as shown in the chart below. The new segment was applied starting with the Q3 FY2024

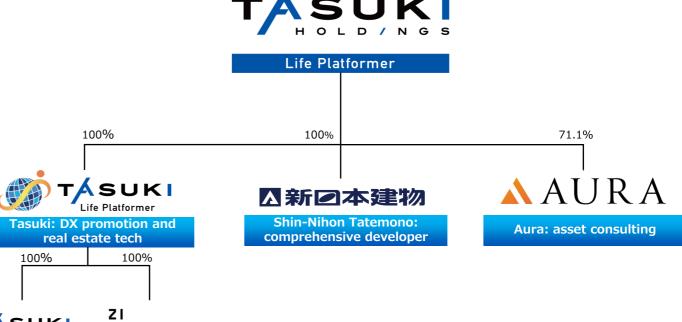




Corporate Profile of Tasuki Holdings

- On April 1, 2024, Tasuki Holdings was established as a joint holding company of Tasuki and Shin-Nihon Tatemono through their business integration via a share transfer.
- On April 22, 2024, the Company acquired shares of Aura Co., Ltd., making it a subsidiary.

Company name	Tasuki Holdings Inc.	-	_	
Address	Nissho Building 2F, 2-7-9, Kita-Aoyama, Minato-ku, Tokyo	-	TASUKI HOLD/NGS	
Representatives	Representative Director and Chairman Manabu Kondo Representative Director and President Yu Kashiwamura	_	Life Platformer	
Officers	Director Koji Murata Director Takahiro Motegi Outside Director Maiko Onoda Outside Director Mutsuko Oba Full-time Outside Auditor Kazumasa Koga Outside Auditor Ken Minami Outside Auditor Humihiro Kumagai	TASUKI Life Platformer Tasuki: DX promotion and	100% A 新口本建物 Shin-Nihon Tatemono: comprehensive developer	
Line of business	Developing management policies and business administration of the Group companies engaged in the Life Platform Business, Finance Consulting Business and SaaS Business.	real estate tech	comprehensive developer	Ī
Share capital	3,024.96 million yen	TASUKI SE その技術を次世代へ Brug tha Takatangu ta that datandan		
Established	April 1, 2024	Tasuki Proce: ZISEDAI: DX/AI real estate finance technology		
Fiscal year end	September	-		
Stock listing	Tokyo Stock Exchange Growth Market (Securities code: 166A)	-		



DISCLAIMER

Handling of this document

This material contains forward-looking statements. These statements are based only on the information available at the time. Furthermore, these statements are not guarantees of future results and involve risks and uncertainties. Please note that actual results may differ materially from these forward-looking statements due to changes in the environment and other factors.

Factors that cloud influence the actual results described above include, but are not limited to, domestic and international economic conditions and trends in the industry to which the Company belongs.

The information contained in this material regarding other companies or matters other than the Company is quoted from publicly available information.

The Company has not verified and does not guarantee the accuracy or appropriateness of these information.

This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

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